



HEALTHCARE LEADERSHIP  
CONFERENCE 



# CONFERENCE PROGRAM

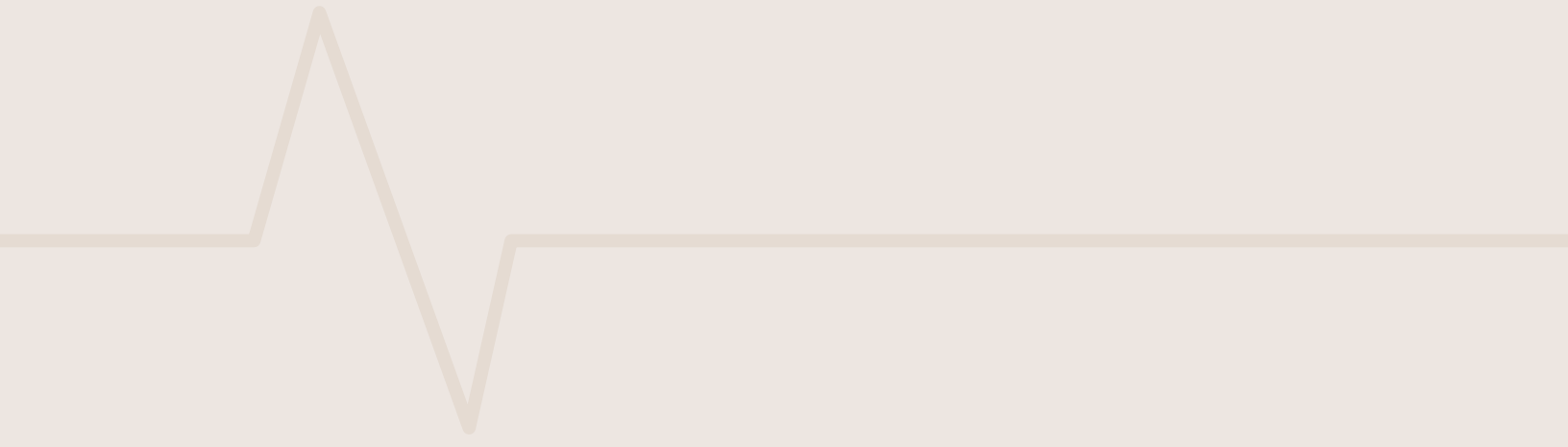
2019 HEALTHCARE LEADERSHIP CONFERENCE

DECEMBER 4-6, 2019

MAYFLOWER HOTEL, WASHINGTON, DC



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# Event Brief

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The BRG Healthcare Leadership Conference will be held from December 4–6, 2019, at the Mayflower Hotel in Washington, DC. It is designed to offer a unique forum for healthcare leaders to discuss the most pressing issues facing the industry. The conference will deliver:

- Out-of-the-box approaches for challenges and opportunities
- Strategies for developing ideal partnerships
- Top-level thinking on how to advance the quality and efficiency of care
- Fresh perspectives on your most important priorities
- Opportunities to develop peer relationships that can help your business

## Who Attends

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Attendance is by invitation only and limited to senior management and policy experts from healthcare organizations—providers and payers—as well as senior executives from various supplier organizations, including financial institutions, private equity firms, and law firms.

## Why Attend

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The timing of the BRG Healthcare Leadership Conference in early December is purposeful. It offers attendees a platform upon which to both evaluate the year prior and work together to prepare for what lies ahead. There is much affecting healthcare that makes it challenging to see the forest through the trees. Our goal is to provide a better sense of what is important in policy trends and the impact those trends may have on providers and financial markets.

The conference will sift through the noise to give insight into potential strategic courses you can set to best capitalize on emerging trends and prepare for future policy changes affecting your business. This year's program will examine key areas including the cutting edge of healthcare investments; the impact of the 2020 presidential election; what could happen to healthcare legislation after the 2020 election; Medicaid's growing role in behavioral health; the cross-section of cybersecurity and healthcare; innovations in Medicare advantage; private equity investing in autism; the state of the US capital markets; and more! Also, new this year, BRG is thrilled to welcome the *Investors' Track: Private Company Presentations!*

**CONTACT Meredith Anastasio at [manastasio@thinkbrg.com](mailto:manastasio@thinkbrg.com) or 203.292.6483 with questions.**



# 2019 Schedule at a Glance

## WEDNESDAY, DEC 4

1:00 – 4:00 PM	<b>Investors' Track: Private Company Presentations</b>
4:00 – 4:15	Networking Break
4:15 – 5:15	<b>Welcome Keynote: <i>The Cutting Edge of Healthcare Investments</i></b>
5:30 – 7:00	Welcome Reception

## THURSDAY, DEC 5

7:45 – 8:30 AM	<b>BREAKFAST</b>
8:30 – 9:45	<b>General Session: Turning to Healthcare After the 2020 Election?</b>
9:45 – 10:15	Networking Break
10:15 – 11:15	<b>Concurrent Sessions (2)</b> <ul style="list-style-type: none"> <li>Innovation in Medicare Advantage and the March Toward Value-Based Care</li> <li>AI in Healthcare? The Next Big Technology Makeover</li> </ul>
11:15 – 11:30	Networking Break
11:30 AM – 12:30 PM	<b>Concurrent Sessions (3)</b> <ul style="list-style-type: none"> <li><i>Will the 2020 Election Impact Healthcare M&amp;A?</i></li> <li><i>Medicaid's Growing and Evolving Role as a Behavioral Health Payer</i></li> <li><i>The Times They Are A-Changing: A Brave New World for Medicare Physician Services?</i></li> </ul>
12:30 – 1:15	<b>LUNCH</b>
1:15 – 2:15	<b>General Session: <i>Game Change 2020</i></b>
2:15 – 2:45	Networking Break

## THURSDAY, DEC 5 CONTINUED

2:45 – 3:45	<b>Concurrent Sessions (3)</b> <ul style="list-style-type: none"> <li>Beyond HIPAA: The Cross-Section of Cybersecurity and Healthcare</li> <li>Managed Care 2025</li> <li>Private Equity Healthcare M&amp;A: Avoiding Buyer's Remorse</li> </ul>
3:45 – 5:00	Pre-reception Networking Break
5:00 – 5:45	<b>HCPEA Cocktail Reception</b> (Invitation Only)
5:45 – 9:00	<b>DINNER RECEPTION</b>

## FRIDAY, DEC 6

7:45 – 8:30 AM	<b>BREAKFAST</b>
8:30 – 9:30	<b>Concurrent Sessions (2)</b> <ul style="list-style-type: none"> <li>Managing Compliance Beyond the Fee-for-Service World</li> <li>Private Equity and Growth in Autism Services Investment—Is It Sustainable?</li> </ul>
9:30 – 10:00	Networking Break
10:00 – 11:00	<b>Closing Keynote: <i>The State of Health Insurance in America</i></b>

# Conference Agenda

## WEDNESDAY, DECEMBER 4

### 1:00–4:00 p.m. Investors' Track

#### INVESTORS' TRACK: PRIVATE COMPANY PRESENTATIONS

The BRG Healthcare Leadership Conference is excited to announce the inaugural year of the BRG Investors' Track: Private Company Presentations!

Growth-minded healthcare service companies will have the opportunity to feature their organizations in short presentations. These companies will profile their growth visions, business models, the competitive landscape, and capital structures.

**FACILITATOR:** Lance Bell, Managing Director, BRG Capital Advisors LLC  
Presenters to be Announced

### 4:00–4:15 p.m. Networking Break

### 4:15–5:15 p.m. Welcome Keynote



#### THE CUTTING EDGE OF HEALTHCARE INVESTMENTS

The healthcare sector is one of the most dynamic investment fields. This is due to a number of factors that offer both an opportunity and a caution for investors.

BRG is thrilled to welcome one of the most influential leaders in healthcare today, Farzad Mostashari, MD, CEO of Aledade, to bring us all to the cutting edge of healthcare investing.

Dr. Mostashari has been at the forefront of revolutionizing healthcare through his innovative approach in applying data to achieve dramatic advances in patient care—and health. He is widely recognized for being the driving force behind the extraordinary efforts at the Office of the National Coordinator for Health Information Technology (ONC) that helped push American healthcare into the digital age, earning ONC one of the top 25 “Innovations in Government” from the Harvard Kennedy School of Government in 2013.

### 5:30–7:00 p.m. Welcome Reception

## THURSDAY, DECEMBER 5

### 7:45–8:30 a.m. Breakfast

### 8:30–9:45 a.m. General Session

#### TURNING TO HEALTHCARE AFTER THE 2020 ELECTION?

Competing visions for the US health system continue to be a core issue in the lead-up to the 2020 presidential election. Major Democratic presidential contenders support the expansion of health coverage through a range of reforms, including a public option, Medicare-for-all, and single payer. On the other side, President Trump and

Republicans have chosen to focus on more targeted issues to improve the healthcare system: drug pricing, health plan competition, and cost control.

The debate over healthcare—as well as the impact on the healthcare industry—is expected to play a major role in the 2020 presidential race. BRG is thrilled to again welcome top congressional staffers to discuss the potential healthcare policy agenda leading up to, and after, the 2020 election.

**MODERATOR:** Ruth Tabak, Associate Director, BRG

**PANELIST:** Brett Baker, Senior Health Policy Advisor, U.S. Senate Committee on Finance

**PANELIST:** Melanie Egorin, PhD, Deputy Staff Director, US House of Representatives Ways and Means Health Subcommittee

**PANELIST:** Nick Uheleke, Advisor, U.S. Department of Health and Human Services (HHS)

Additional panelists to be added

### 9:45–10:15 a.m. Networking Break

### 10:15–11:15 a.m. Concurrent Sessions (2)

#### INNOVATION IN MEDICARE ADVANTAGE AND THE MARCH TOWARD VALUE-BASED CARE

About one-third of Medicare beneficiaries choose private Medicare coverage, with federal spending of around \$275 billion. Medicare Advantage plans are given more flexibility to design their benefit, offer extra services, and contract with providers. This has led plans and their providers to implement more innovative models of care, which have been used to control costs and increase quality for beneficiaries. This panel will include the foremost research and operational experts in the field to discuss evidence and findings from value-based models and future trends.

**MODERATOR:** Misha Segal, Director, BRG

**PANELIST:** Niall Brennan, President & CEO, HCCI

**PANELIST:** Jamie L. Reedy, MD, MPH, Senior Vice President, Population Health and Quality, Summit Medical Group

**PANELIST:** Will Shrank, MD, Chief Medical Officer, Humana



## AI IN HEALTHCARE? THE NEXT BIG TECHNOLOGY MAKEOVER

What many believed to be the biggest revolution in healthcare by the end of the decade is already making its impact. Artificial intelligence (AI) went from lingering in the distant horizon to potentially making significant impact in 2020. The impact can be felt from mental health solutions, clinical decision support, coding and revenue cycle automation, and reimagining medical imaging, just to name a few.

The healthcare industry could be headed toward yet another high-tech makeover (even as it continues to adapt to the advent of electronic health records systems and other healthcare IT products). AI, machine learning, digital employees, and blockchain technology will make their way from futuristic ideas to next year's strategic plans for many health systems. Join a panel of experts who will demystify the application of AI and other related technologies to the healthcare market.

**MODERATOR:** David Wildebrandt, Managing Director, BRG

Additional panelists to be added

### 11:15–11:30 a.m. Networking Break

### 11:30 a.m.–12:30 p.m. Concurrent Sessions (3)

#### WILL THE 2020 ELECTION IMPACT HEALTHCARE M&A?

Political uncertainty could be the biggest factor stifling activity in the sector ahead of the 2020 elections. In fact, concerns about political uncertainty sinking healthcare deals may surpass concerns over investor confidence and data privacy. What should investors do? Join experts as they discuss the healthcare M&A landscape in 2020.

**MODERATOR:** Gregory S. Pachus, Head of Sponsor and Corporate Finance, Healthcare and Life Sciences, Silicon Valley Bank

**PANELIST:** Dexter Braff, President, The Braff Group

**PANELIST:** Tom Ceto, Healthcare Capital, Ally Corporate Finance

**PANELIST:** Jason Ficken, Partner, Quadriga Partners

**PANELIST:** Les Levinson, Co-chair, Transactional Health Law Group, and Member, Health Law and Business Transaction Groups, Robinson+Cole

#### MEDICAID'S GROWING AND EVOLVING ROLE AS A BEHAVIORAL HEALTH PAYER

Medicaid expansion has cemented Medicaid's status as the nation's largest payer for behavioral health, including a range of services as varied as the Medicaid population itself. At the same time, shifting federal and state policies are creating opportunities and challenges for providers. Join a panel of experts with a range of perspectives on policy trends including the evolution of benefit packages and payment methodologies, carve-in of behavioral health to managed care organizations, and work requirements.

**MODERATOR:** Jim Teisl, Director, BRG

**PANELIST:** Tracy Plouck, Population Health Executive in Residence, Ohio University

Additional panelists to be added

## THE TIMES THEY ARE A-CHANGING: A BRAVE NEW WORLD FOR MEDICARE PHYSICIAN SERVICES

Medicare physician payments are facing major changes on many fronts. CMS is reviewing rates for several top services as a test case that could fundamentally challenge the AMA's method of setting payment values. Top services are being shifted to non-hospital settings. Medicare reforms such as MIPS are starting to have a significant impact. This session will feature insights from a group of government affairs experts who are at the center of the debate over these critical changes.

**MODERATOR:** Darrell McKigney, Associate Director, BRG

**PANELIST:** Kathleen Teixeira, Vice President, Public Policy and Government Affairs, American Gastroenterological Association

Additional panelists to be added

### 12:30–1:15 p.m. Lunch

## 1:15–2:15 p.m. GENERAL SESSION: GAME CHANGE 2020

*See page 7 for details.*

### 2:15–2:45 p.m. Networking Break

### 2:45–3:45 p.m. Concurrent Sessions (3)

#### BEYOND HIPAA: THE CROSS-SECTION OF CYBERSECURITY AND HEALTHCARE

The use of technology and data sharing is essential for improving the level of care that can be provided to patients, yet both introduce new risks to the confidentiality, integrity, and availability of healthcare data. While policies are being introduced to encourage the use of technology and improve interoperability, it is essential for cybersecurity measures to be implemented to protect patient data.

Healthcare organizations that comply with HIPAA rules will have met the minimum standards for healthcare data privacy and security set by the HHS. That does not mean that HIPAA-compliant organizations are well protected against cyberattacks.

BRG is thrilled to welcome top experts in healthcare cybersecurity to discuss what providers should be implementing to keep patient data and their organizations safe.

**MODERATOR:** Thomas Brown, Former Assistant US Attorney, Southern District of NY; Managing Director, BRG

Additional panelists to be added

# GAME CHANGE 2020

## GENERAL SESSION

As the 2020 presidential election season heats up, we find ourselves again at the precipice of political change. With many candidates throwing their hats in the ring, BRG is thrilled to welcome our featured speakers, top political pollsters Frank Luntz and Peter Hart!

They will pull no punches as they discuss and debate the election's consequences, expected regulatory changes in 2020, winning and losing sectors, and the ever-volatile political climate in Washington. They will examine the real impact the Trump presidency has had on America and what the election year ahead will mean for us all.



**PETER D. HART** doesn't build computers, create soft drink flavors, design jewelry, or run for office. But his work has been key in determining the future for some of the most influential corporations and politicians in the country. His organization, Peter D. Hart Research Associates, has conducted strategy-planning projects for clients such as IBM, Coca-Cola, and Tiffany & Co. Political clientele have included Hubert Humphrey, Jay Rockefeller, and Bob Graham.



**FRANK LUNTZ** is one of the most honored communication professionals in America. Sir David Frost calls him "the Nostradamus of pollsters," and *Time* magazine named him one of "50 of America's most promising leaders aged 40 and under." He is the "hottest pollster" in America according to the *Boston Globe*, one of the four "Top Research Minds" according to *BusinessWeek*, and a winner of the coveted *Washington Post* "Crystal Ball" award for being the most accurate pundit.



**JOHN KELLIHER** has nearly twenty years of healthcare policy experience, including in the government and transaction consulting. He left government service in 2004. Most recently, Mr. Kelliher worked at a healthcare policy consulting firm, where he had oversight for the government regulatory and reimbursement component of the firm's transactional diligence/advisory practice. Between 2007 and 2014, he managed all federal policy analysis, including more than five-hundred projects, mostly M&A transactions, across virtually every segment of the healthcare system.



## MANAGED CARE 2025

Thought leaders with big ideas will assemble for a lively debate on how to better predict disease, build networks, manage care, and pay for it creatively. Panelists will provide insight into emerging delivery models of interest, disrupters, and 2020 payer priorities; as well as how to position strategically, contract, scale without sacrificing quality, and take risk for future success. Topics will include the services and solutions that may guide healthcare in the future, like genetic testing, social services, super groups of risk-taking PCPs, telepsych, and implications of mergers on traditional independent healthcare businesses.

**MODERATOR:** Bryan Cote, Managing Director and Editor of Managed Care Fridays, BRG

**PANELIST:** Christian Long, MBA, Director of Payer Contracting and Development, Complete Health

**PANELIST:** Von Nguyen, VP for Clinical Operations, Blue Cross North Carolina

**PANELIST:** Jay Simmons, VP, Provider Network Engagement, Capital BlueCross

Additional panelists to be added

## PRIVATE EQUITY HEALTHCARE M&A: AVOIDING BUYER'S REMORSE

Given recent high valuation levels in healthcare M&A, acquisition multiples may not continue to expand the way they have in the past for healthcare investors. Are private equity firms going to be forced to accept lower overall returns, or will they find alternative ways to create value?

BRG has gathered a panel of healthcare M&A experts to discuss how private equity firms' strategies in the healthcare industry have evolved with the current market conditions. Topics will include different approaches taken to getting deals done in a competitive market; the level of value creation planning that is now required before each investment; and the increased level of scrutiny required to monitor asset performance in the face of investor and financing expectations.

**MODERATOR:** John Brock, Managing Director, BRG

**PANELIST:** John Hennegan, Partner, Shore Capital Partners

**PANELIST:** Burk Lindsey, Managing Director, Raymond James

**PANELIST:** Alan E. Schabes, Partner, Benesch, Friedlander, Coplan & Aronoff LLP

Additional panelists to be added

**3:45–5:00 p.m. Pre-reception Networking Break**

**5:00–5:45 p.m. HCPEA Cocktail Reception (Invitation only)**

**5:45–9:00 p.m. Dinner Reception**

## FRIDAY, DECEMBER 6

**7:45–8:30 a.m. Breakfast**

**8:30–9:30 a.m. Concurrent Sessions (2)**

## MANAGING COMPLIANCE BEYOND THE FEE-FOR-SERVICE WORLD

A dynamic shift in compliance considerations is on the horizon due to broader changes in the healthcare industry, including the move toward value-based care, capitation, and the increased role of technology. These shifts create new issues and concerns alike, but the broader risks and concerns still remain the same. BRG welcomes top compliance experts offering insight to both providers and the investment community as they navigate these choppy waters and attempt to minimize the risk and potential negative impact caused by government driven audits, regulatory reviews, and civil litigation.

**MODERATOR:** Kevin Kohl, Associate Director, BRG

**PANELIST:** Janice Jacobs, Managing Director, BRG

Additional panelists to be added

## PRIVATE EQUITY AND GROWTH IN AUTISM SERVICES INVESTMENT—IS IT SUSTAINABLE?

Swelling demand for autism services due to evidence of increased incidence and legislative reform has grabbed the attention of private equity investors, leading to growth and investment in the sector. Although private equity interest in autism services dates back more than fifteen years, the acceleration in investment begs many questions. Foremost, is the sector still attractive, and why? What are the major pitfalls to growth? How do investors think the market will evolve?

This session intends to explore and describe both the current private equity interest in the market within autism services and how the market may evolve going forward.

**MODERATOR:** Christopher J. Donovan, Partner Co-Chair Health Care Industry Team, Foley and Lardner LLP

Additional panelists to be added

**9:30–10:00 a.m. Networking Break**

**10:00–11:00 a.m. Closing Keynote**

### THE STATE OF HEALTH INSURANCE IN AMERICA



James Parker, senior advisor to the secretary for Health Reform and director of the Office of Health Reform at HHS, will conclude the 2019 BRG Healthcare Leadership Conference by discussing the state of costs and availability of health insurance in America and what that means

for the healthcare continuum and levels of care.

An accomplished healthcare executive with broad leadership experience, Mr. Parker has spent his career working to provide Americans with quality, affordable health insurance. He most recently served as chief executive officer of MDwise, Inc., an Indiana Medicaid managed care organization with over 300,000 members and \$1.4 billion in revenue. He also led the development of a provider-sponsored health plan and population health management capabilities within Indiana University Health, an Indianapolis-based integrated health system, and served as co-chair of the Indiana University Health Population Health Management Services Organization. Mr. Parker previously spent twenty years with Anthem, Inc. in a number of senior leadership roles, advancing initiatives to improve the quality and affordability of health insurance.



# Conference Sponsors

AS OF SEPTEMBER 11, 2019

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*Underwriter*



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*Executive*



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*Contributor*



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*Association*



# Registration Information

## ALL-INCLUSIVE ATTENDANCE

Your attendee fee covers education sessions, conference materials, five meals, two receptions, recreation activities, and networking events (everything except lodging and incidental personal expenses).

## CANCELLATION POLICY

Cancellations on or before November 4, 2019: You can appoint a substitute senior-level executive, carry over your registration to the 2020 BRG Healthcare Leadership Conference, or receive a refund less a \$100 service fee.

Cancellations between November 4 and December 4, 2019: 70 percent of your registration fee will be carried over to a credit toward the 2020 BRG Healthcare Leadership Conference.

## HOTEL INFORMATION

The Mayflower Hotel  
1127 Connecticut Ave NW, Washington, DC 20036

## CONFERENCE FEES

	EARLY REGISTRATION 25% SAVINGS <i>(Ends October 15, 2019)</i>	REGULAR REGISTRATION
Healthcare Company Attendee	\$563	\$750
Private Equity Attendee	\$563	\$750
Other Attendee	\$750	\$1000
Managed Care Attendee	\$188	\$250
Government Attendee	\$75	\$100
Association Attendee	\$188	\$250

Please note: The BRG Healthcare Leadership Conference is exclusively for registered executives.

# Testimonials

In a relatively short amount of time, the BRG HLC has become the must-attend conference for policy and healthcare. Thank you for organizing a first-rate event.

*Tim Laffey, Mercer*

[The BRG Healthcare Leadership Conference] has undoubtedly become the best networking event for healthcare deal pros!

*Dan Davidson, Coker Capital Advisors*

It is one of the best healthcare conferences I attend. The dates, venue, location, and length are perfect. The Rove/Axelrod session should get six of five stars.

*Mark Heaney, Select Data*

Great conference, great venue, and excellent opportunity to get an inside look at the politics and procedural hurdles ahead of the healthcare industry.

*Ruth Fricke, United Healthcare*

Of all the conferences I attend, this one is by far the most rigorous with providing credible information that fosters strategic integration.

*Margherita Labson, The Joint Commission*

Excellent sessions and interaction with a variety of professionals. I definitely gained valuable healthcare-related insights.

*Sherl Brand, CareCentrix*

One of the best healthcare conferences all year!

*Paul Baldwin, Baldwin Health Policy Group, LLC*

I thought it was one of the best I have attended overall. Speakers, topics, and staff were great.

*John Paul, CCNA Pharmacy*



# 2018 Conference Attendees

**Jeff Abramoff**  
Principal  
Court Square Capital

**David Adler**  
Vice President, Advocacy  
American Society for  
Radiation Oncology

**Steven Aguiar**  
Managing Director  
Provident Healthcare  
Partners

**Christine Aguiar Lynch**  
VP of Medicare and LTSS  
ACAP

**Peter Albert**  
President  
Vermont Collaborative  
Care

**Tim Alcalá**  
Senior Vice President  
Golub Capital

**David Alpern**  
Partner  
Varsity Healthcare  
Partners

**Rebecca Altman**  
Managing Director  
BRG

**Meredith Anastasio**  
Director  
BRG

**James Andersen**  
Managing Partner &  
Founder  
Clearview Capital, LLC

**James Andersen, MD**  
Principal Investigator  
Lakeland Centers &  
Bridges International  
Meridien Research

**Catherine Anderson**  
National Vice President,  
Strategy & Positioning  
UnitedHealthcare  
Community & State

**Darby Anderson**  
EVP/Chief Development  
Officer  
Addus HomeCare

**Michelle Missy Apodaca**  
Managing Partner  
Apodaca Advocacy Group

**Joanne Aquilina**  
Vice President of Finance/  
CFO  
Bethesda Health, An  
Affiliate of Baptist Health  
of South Florida

**John Arnold**  
Associate  
Waller Lansden Dortch  
& Davis LLP

**Michael Attal**  
Associate  
Hellman & Friedman  
LLC

**David Bahk**  
Managing Director,  
Healthcare Investment  
Banking  
Jefferies LLC

**Brett Baker**  
Health Policy Advisor  
Senate Finance  
Committee

**Theresa Baker**  
Director  
Webster Bank, N.A.

**Paul Baldwin**  
Principal  
Baldwin Health Policy  
Group LLC

**John Barkett**  
Director of Policy Affairs  
Willis Towers Watson

**Chris Beall**  
Director  
Martis Capital

**Gary Bebow**  
CEO  
White River Health  
System

**Kevin Becker**  
VP  
LLR Partners

**Peter Benham**  
Managing Director -  
Sponsor Finance  
Silicon Valley Bank

**Michael Bernard**  
Vice President  
Linden Capital Partners  
LLC

**Jennifer Bernstein**  
Executive Vice President  
Horizon Government  
Affairs

**Shawn Bishop**  
Vice President,  
Controlling Health Care  
Costs and  
Commonwealth Fund

**Jeff Black**  
Partner  
Mercer

**Jesse Bland**  
Principal  
Heritage Group, LLC

**Michael Boxer**  
President  
The Enterprise Group  
Ltd

**Dexter Braff**  
President  
Braff Group

**Troy Brennan**  
Executive Vice President  
and Chief Medical Officer  
CVS Health

**Niall Brennan**  
President & CEO  
Health Care Cost  
Institute

**Melanie Brensinger**  
Managing Partner  
Anagenesis Capital  
Partners

**John Brock**  
Partner, Transaction  
Advisory  
Dixon Hughes and  
Goodman

**Richard Brode**  
Associate  
EQT Partners

**Michael Broderick**  
Managing Director  
Varagon Capital  
Partners

**Kiahana Brooks**  
Special Assistant  
CMS

**Verona Brown, MD**  
White River Health  
System

**Greg Browne**  
Managing Director  
Ally Financial Inc.

**Michael Brzica**  
VP Federal Government  
Affairs  
Association for  
Accessible Medicines

**Edward Buckley**  
CEO  
Select Data

**Thomas Bulleit**  
Partner  
Ropes & Gray LLP

**Dan Burns**  
Senior Vice President  
AON

**Vincent Capece**  
CEO  
Middlesex Health  
System

**Frank Carsonie**  
Chair, Healthcare and  
Life Sciences  
Benesch, Friedlander,  
Coplan & Aronoff LLP

**Joshua Carter**  
Vice President  
Harvest Partners

**Tom Ceto**  
Managing Director  
Ally Financial Inc.

**Brian Chambers**  
Principal  
Pamilco Capital

**Alex Chan**  
CEO  
Clinton Health Initiative

**Manesh Chandwani**  
VP  
CIT Financial Services

**Matthew Chervenak**  
Founder  
Sunwater Capital  
Management

**Chuck Clapton**  
Senior Director,  
Government Affairs  
Gilead Sciences

**Brian Clay**  
Vice President  
AON

**Adam Cobourn**  
Senior Principal  
Onex

**Michael Cohen**  
Consultant  
Wakely Consulting Group

**Michael Cole**  
Managing Director  
Alvarez & Marsal  
Holdings LLC

**Taylor Cole**  
Partner  
Harren Equity Partners

**Chris Consalas**  
Vice President,  
Development  
ResCare

**Crosby Cook**  
Director  
EQT Partners

**Bryan Cote**  
Managing Director  
BRG

**Joanne Cunningham**  
Executive Director  
Partnership for Quality  
Home Healthcare

**Paige Daly**  
Managing Director  
Harvest Partners

**Benjamin Daniels**  
Principal  
Foley & Lardner LLP

**Jeffrey Davis**  
Director, Regulatory  
Affairs  
American College of  
Emergency Physicians

**Owen Davis**  
Principal  
Martis Capital

**Diane Daych**  
Managing Partner and  
Co-Founder  
Granite Growth Health  
Partners

**Donna DeBlois**  
President/CEO  
MaineHealth Care at  
Home

**Donald Dempsey**  
Vice President, Policy and  
Regulatory Affairs  
CVS Health

**Sean Dempsey**  
Partner  
Sheridan Capital  
Partners

**Erin Denholm**  
President and CEO  
Trinity Health at Home

**Nancy Ann Deparle**  
Director  
Consonance Capital

**Jonathan Derby**  
Director, Corporate  
Development  
athenahealth

**Brooks Dexter**  
Managing Director  
Duff & Phelps, LLC

**Tyler Diduch**  
Senior Associate  
BRG

**Michael Dodds**  
Managing Director,  
Healthcare Investment  
Banking  
Jefferies LLC

**William Dombi**  
President  
NAHC

**Rexanne Domico**  
President, HomeCare &  
NeuroSolutions  
ResCare

**Brendan Donovan**  
Director  
Hancock Capital  
Management

**Christopher Donovan**  
Partner  
Foley & Lardner LLP

**Steven Dowe**  
Senior Vice President  
Webster Bank, N.A.

**Eva DuGoff**  
Assistant Professor  
University of Maryland

**Melanie Egorin**  
Deputy Minority Staff  
Director  
Ways and Means Health  
Subcommittee

**Qian Elmore**  
Principal  
ICV Partners

**Paul Emery**  
Director  
Hellman & Friedman

**Drew Erra**  
Senior Vice President  
AON

**Matt Evans**  
Managing Director  
Monroe Capital

**Navid Farzad**  
Partner  
Morgan Noble  
Healthcare Partners

**Steve Fessler**  
Vice President  
Harvest Partners

**Jason Ficken**  
Managing Director  
Quadriga Partners

**Benjamin Finder**  
Senior Associate Director  
American Hospital  
Association

**Dr. Bryan Finke**  
System Medical Director,  
Population Health  
CoxHealth

**Michael Fisher**  
Principal  
Varsity Healthcare  
Partners

**Ryan Fossella**  
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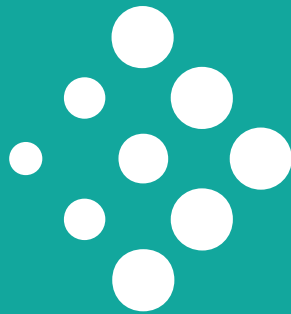
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